CPS ENERGY MINUTES OF REGULAR MEETING OF THE BOARD OF TRUSTEES HELD ON MARCH 29, 2021

The Regular Meeting of the Board of Trustees of CPS Energy for the month of March was held on Monday, March 29, 2021 by telephone conference in order to advance the public health goal of limiting face-to-face meetings (also called "social distancing") to slow the spread of the Coronavirus (COVID-19). There was no in-person public access to the meeting. Chair Dr. Mackey called the meeting to order at 1:00 p.m.

Present via phone were Board members:

Dr. Willis Mackey, Chair

Ms. Janie Gonzalez, Vice Chair

Mr. Ed Kelley

Mr. John Steen

Mayor Ron Nirenberg

Also present via phone were:

Ms. Paula Gold-Williams, President & CEO

Ms. Carolyn E. Shellman, Chief Legal Officer & General Counsel and Board Secretary

Mr. Frank Almaraz, Chief Power, Sustainability, & Business Development Officer

Mr. Paul Barham, Chief Grid Optimization & Resiliency Officer

Mr. Fred Bonewell, Chief Security, Safety & Gas Solutions Officer

Ms. Vivian Bouet, Chief Information Officer

Mr. Rudy Garza, Chief Customer Engagement Officer

Mr. Gary Gold, Chief Financial Officer & Treasurer

Ms. Lisa Lewis. Chief Administrative Officer

CPS Energy Staff Members

City of San Antonio officials

Interested Citizens

I. ROLL CALL OF BOARD MEMBERS

Ms. Shellman called the roll. A guorum was present.

II. SAFETY MESSAGE

The Board meeting began with safety messages delivered by Mayor Nirenberg and Ms. Gold-Williams.

Ms. Gold-Williams explained that in spite of CPS Energy's attention to the fallout from Winter Storm Uri, it remains committed to protecting employees from contracting the COVID-19 virus through safety measures. She reported that CPS Energy has experienced 477 employees infected with the virus to date, but the number of currently quarantined employees has dropped to 60, which is a significant improvement. There are no employees currently hospitalized. Ms. Gold-Williams thanked employees and labor representatives for their cooperation and efforts to fight the spread of the virus.

Mayor Nirenberg stated that the COVID-19 positivity rate is trending in the right direction at just above 2% and hospitalizations are down. Nearly half a million San Antonio residents have received at least their first

COVID-19 vaccination. However, the Mayor cautioned that there could be an increase in COVID-19 cases in the coming weeks resulting from recent spring break gatherings and the elimination of the statewide mask-wearing mandate. Mayor Nirenberg also made a plea for blood donations.

III. INVOCATION

An invocation was delivered by Ms. Amelia Badders, Director, Enterprise Advanced Analytics.

IV. PUBLIC COMMENT

Chair Dr. Mackey announced that public comments would be taken, and the moderator outlined the guidelines for doing so. The following person made comments:

1. Ms. Rachel Rabbani urged the Board to prioritize the environment over short-term profits.

V. CEO'S REPORT

By way of commencing Ms. Gold-Williams's CEO's Report, Chair Dr. Mackey raised several questions related to the disconnection of service for customers unable to pay their electric and gas bills; *FlexPOWER* **Bundle**SM and resource allocation; emergency response plans in light of February's winter storm event; the addition of on-site fuel storage capacity; winterization of utility facilities; and a complete inventory of electric circuits in relation to rolling outages.

Ms. Gold-Williams responded directly to these points in delivering the CEO's report. On the subject of customer disconnections, Ms. Gold-Williams explained that CPS Energy placed a moratorium on customer disconnections nearly a year ago. She explained that while other utilities have reinstated the policy of disconnection of service for non-payment, CPS Energy expects to reinstate disconnections as COVID-19 vaccinations reach critical mass and the local economy begins to recover, some time in late spring or early summer. Written notices will be provided to all customers prior to reinstating the disconnection policy.

Regarding customer bills following Winter Storm Uri, Ms. Gold-Williams reported that those invoices have started going out, but they did not include fuel pass-through costs incurred by CPS Energy during the winter storm. Our Energy Advisors continue to assist customers by placing them on payment plans and informing them of helpful resources. Ms. Gold-Williams highlighted the Energy Angels program through which customers can provide financial donations to help fellow customers.

On the subject of planned power plant maintenance in anticipation of future winter peaks, she noted that CPS Energy is monitoring expected guidance from regulators regarding the winter peak, but generally we are considering January and February as the winter peak. Together with the four-month summer peak, CPS Energy has six months throughout the year to perform planned maintenance. She also described the maintenance process for preparing CPS Energy's generation fleet of 24 power plants for this year's summer peak. She highlighted that we may experience costs to purchase power during planned maintenance and higher labor costs as a result of expedited maintenance work.

Addressing the question of reserved fuel storage, she explained that not all of CPS Energy generation units can switch from piped natural gas to a stored alternative fuel oil. Some of the generation facilities would require environmental retrofits or equipment upgrades to operate with stored fuel. Given the age of some of the

power plants, such facilities upgrades do not make financial sense. Where such upgrades may be reasonable, they will require environmental permits authorizing higher emissions during periods of operation utilizing reserved fuel sources. The lead time for obtaining these permits is approximately two years. Ms. Gold-Williams added that there are limitations on storage sites that could hold fuel reserves for approximately 10 days. There are several salt caverns throughout the state that are used as storage facilities. Additional considerations include pipeline construction to our service area and negotiation of a storage lease agreement subject to certain limitations on withdrawals. We will continue to gather more information about fuel storage and transport.

On the matter of winter preparedness, Ms. Gold-Williams shared that CPS Energy weatherized generation facilities following the 2011 winter storm and plans to engage a consultant to assist in the development of a more robust weatherization program, informed by any state standards, for its gas and electric facilities. CPS Energy also supports assisting large and critical load customers, such as SAWS, in the implementation of onsite backup generation at specific sites.

Regarding the management of controlled outages (managed load shed), she explained that the massive amounts and speed of load shed challenged our outage management approach. Nevertheless, CPS Energy is discussing this concern with trusted suppliers and researchers. We are also exploring how our advanced metering infrastructure (AMI) may be useful for this purpose. Finally, Ms. Gold-Williams noted that as CPS Energy reviews responsive generation projects to its *FlexPOWER Bundle RFP*, staff will prioritize power supply resources that may assist in meeting summer and winter peaks. She told Board members that CPS Energy leadership will bring back further information on these topics for their consideration in the near future.

Chair Dr. Mackey raised the question of when the Board may resume face-to-face meetings and solicited other Trustees' comments on the matter. He noted his preference to preside over the April Board meeting from the new headquarters. Vice Chair Gonzalez cited her support for video-conferenced or in-person Board meetings in the spring. Trustee Kelley noted the benefits of in-person meetings and his support for them to resume as soon as reasonably possible. Mayor Nirenberg also noted his support for resuming in-person meetings. Chair Dr. Mackey added that he and Ms. Gold-Williams will continue working on this matter.

In response to the CEO report, Mayor Nirenberg noted that the City of San Antonio appreciates CPS Energy's moratorium on disconnects for non-payment and the REAP Program that assists customers in paying their energy bills but expressed concern that many families will not be able to return to normal at the same time as COVID-19 vaccinations reach critical mass in San Antonio. He asked that the Board have a data-driven discussion and hear about CPS Energy's strategies beyond REAP to help customers in need before announcing any firm dates for resuming disconnections. Mayor Nirenberg also expressed concern about environmentally regressing by implementing a dual-fuel strategy at its plants. He stated that the Rate Advisory Committee (RAC) should study this issue before any decisions are made.

Vice Chair Gonzalez raised concern over multiple projects simultaneously pulling for the Board's attention and suggested that the Board conduct a comprehensive planning session regarding the complexity of the current situation and a concrete path forward.

VI. BOARD OPERATING PROCEDURES

Chair Dr. Mackey presented the Rules of Order for the CPS Energy Board of Trustees referred to as the Board's Operating Procedures (Procedures). He explained a revision to the Procedures included in the

Board packet. Specifically, Article 4, A. should be revised to provide that, to avoid a quorum, a request by two Trustees for an item to be placed on the agenda would not be discussed with the Board Chair; rather, it need only be submitted to the CEO.

Chair Dr. Mackey made a motion to approve the Procedures, revised as he described, and Vice Chair Gonzalez seconded.

Through a lengthy discussion about the method and timing of placing items on Board agendas, Chair Dr. Mackey explained that he called for the development of the Procedures to provide a process for placing an item on the Board's agenda. The Procedures are intended to formalize written rules of order that are currently unwritten Board practices. Chair Dr. Mackey clarified that a written request from any two Trustees for an agenda item would be submitted to the CEO, not the Chair, and would not require the Chair's approval.

Trustee Steen, however, raised concerns regarding Article 4, which requires 20 days' notice to place an item on the agenda. He explained that his primary concern was that Article 4, A. through C are making it more laborious and difficult to place an item on the agenda and that urgent and last-minute requests could not be accommodated under the proposed process. Chair Dr. Mackey reiterated his goal to formalize a process for Trustees to have items placed on the agenda.

Mayor Nirenberg explained that the Procedures do not prohibit the Chair from placing an item on a meeting agenda so long as it is compliant with the Texas Open Meetings Act (TOMA), that is at any time up to three days prior to the meeting. Trustee Steen noted that such an action would be outside the proposed Procedures.

Ms. Gold-Williams suggested adding a provision to the Procedures about adding emergency items to the agenda. Vice Chair Gonzalez agreed with her suggestion. Later during the discussion, Ms. Shellman clarified that the Procedures already include a provision for emergency or urgent public matters.

In response to Trustee Kelley's request for a redlined document, it was clarified that current written Rules of Order do not exist. Chair Dr. Mackey reiterated his desire for structured rules of order and operating procedures.

Several times throughout the discussion Trustee Steen recommended voting on the matter in May and sending the Trustees a redlined version of suggested changes to the Procedures.

Mayor Nirenberg then suggested making a friendly amendment to the pending motion such that the Procedures be further modified to add an item I. to Article 4, allowing that at any time the Board Chair may place an item on the agenda. Chair Dr. Mackey then made a motion to amend his original motion as suggested by the Mayor, and Mayor Nirenberg seconded the motion. Ms. Shellman suggested adding a reference to TOMA compliance. Mayor Nirenberg asked Chair Dr. Mackey if he would accept a friendly amendment to the second motion to include a reference to TOMA, which Chair Dr. Mackey accepted. Ms. Shellman clarified that Article 4, A was also being revised to read, "At least twenty (20) days prior to the Board Meeting, any two (2) Trustees may jointly request that an item be included on the Agenda for an upcoming meeting by submitting a written request to the CEO."

A vote was called on the amended motion, which was approved 4-0-1, Trustee Kelley abstaining, citing insufficient information.

Chair Dr. Mackey then called for a vote on the main motion, which was approved 3-1-1, Trustee Steen voting against because of his preference for more time to consider the Procedures, and Trustee Kelley abstaining.

VII. APPROVAL OF CONSENT ITEMS

On motion duly made by Mayor Nirenberg, seconded by Vice Chair Gonzalez, and upon affirmative vote by all members present, the following items on the Consent Agenda were unanimously approved.

Approval of Minutes

Minutes of the Special Board Meeting held on February 5, 2021, and the Regular Board Meeting held on February 22, 2021, were approved with minor revisions provided by Chair Dr. Mackey.

Approval of Payment to the City of San Antonio for February 2021

The New Series Bond Ordinance that took effect February 1, 1997 provides for a total cash payment to the City of San Antonio (City) in an amount not to exceed 14% of gross revenue as calculated pursuant to such Ordinance, less the value of other services provided to the City, with the percentage (within the 14% limitation) to be determined by the governing body of the City. The cash transfer to the City for the month of February 2021 is based on actual gross revenue per the New Series Bond Ordinance of \$152,140,022.90, less applicable exclusions. In accordance with the New Series Bond Ordinance, current month revenue was insufficient to meet the full Debt Service requirements, the total 6% requirement to the Repair and Replacement account, and the City Payment by \$62,467,612.99. Due to the temporary suspension of billing after the February winter weather event to ensure bill accuracy for customers, a portion of February 2021 revenue was delayed and will be recorded in March 2021. The high fuel costs from the February winter weather event have been excluded from the Flow of Funds, however, the impact of higher gas volumes during the month multiplied by non-weather event fuel prices are also partially contributing to the February deficit. CPS Energy initiated activities to protect customers from bill shock due to the extreme pricing of purchased power and natural gas during the winter weather event. Prior revenues from the Repair and Replacement account are being used to satisfy the Debt Service obligations until future months' revenues offset the deficit. As revenues increase in the next few months, this deficit will reverse itself in the Flow of Funds. Under the previously approved agreement with the City, CPS Energy will advance to the City \$21,688,899.60 against future months' revenues for fiscal year 2022. The revenue for the month of February 2021 is calculated as follows:

Gross revenue per CPS Energy financial statements	
Electric revenue	\$192,809,560.81
Gas revenue	32,561,184.18
Interest and other income	2,523,540.29
Gross revenue per CPS Energy financial statements	227,894,285.28
Excluded revenue	
School and hospital revenue per City Ordinance 55022	(5,365,203.95)
LVG revenue per City Ordinance 100709	0.00
Fuel cost component of off-system nonfirm	
energy sales per City Ordinance 61794	
and revenue for wholesale special contracts	(9,701,039.45)

(60,688,018.98)	
(75,754,262.38)	_
	_
\$152,140,022.90	_
\$21,299,603.21	
401,796.39	
0.00	
(12,500.00)	_
21,688,899.60	Α
(2,192,863.83)	_
\$19,496,035.77	=
	\$152,140,022.90 \$152,140,022.90 \$21,299,603.21 401,796.39 0.00 (12,500.00) 21,688,899.60 (2,192,863.83)

Comparison of City payment per Bond Ordinance (plus adjustments for memorandums of understanding) vs. Budget before deduction for utility services provided to the City:

(Dollars in thousands)

February 2021	Actual	Budget	Variar	nce
Current Month*	A \$21,689	\$24,098	(\$2,409)	-10.0%
Year-to-Date*	\$21,689	\$24,098	(\$2,409)	-10.0%

^{*} This amount does not include any additional funding authorized by the Board of Trustees.

Approval of the following resolution is requested:

"BE IT RESOLVED by the CPS Energy Board of Trustees that payment to the City of San Antonio in the amount of \$19,496,035.77, representing 14% of applicable system gross revenues for the month of February 2021, such payment being net of City utility services (\$2,192,863.83), and including the current month's deficiency, is hereby approved." The total amount to be recovered from future months' revenues for fiscal year 2022 is \$62,467,612.99, inclusive of \$40,778,713.39 necessary to satisfy the full Debt Service requirements, the 6% Repair and Replacement requirement year-to-date, and the \$21,688,899.60 to be advanced to the City.

Employee Benefits Oversight Committee (EBOC) Statement of Governance Update

The proposed changes to the EBOC Statement of Governance were approved as submitted.

VIII. SMARTSA DATA SHARING PROCESSES & PRINCIPLES

Ms. Badders briefed the Board with the support of Ms. Melissa Sorola, Sr. Director, Corporate Communications & Marketing. Ms. Badders explained that the purpose of the presentation was to request Board approval for the CPS Energy CEO, or her designee, to execute the SmartSA Interlocal Data Sharing Agreement (IDSA), which is a collaboration with the City of San Antonio, Bexar County, San Antonio Water System, San Antonio Housing Authority, San Antonio River Authority, Edwards Aquifer Authority, VIA Transit Authority, and the University of Texas at San Antonio (collectively, the "Data Sharing Stakeholders"). Ms. Badders thanked the Board's Technology & Innovation Committee for feedback during the two-year journey that has led to a final agreement, adding that the privacy and data security concerns raised by the Committee were incorporated into the IDSA. Ms. Badders explained that the IDSA creates a common framework for requesting data with each organization appointing a single point-of-contact to address requests, and each data request must include the intended use of the data. She emphasized that the key attribute of the agreement is that parties are not required to share any specific data. Rather, by way of illustration, Ms. Badders explained that CPS Energy would only share aggregate information and would not release any personally identifiable information of customers or employees.

Ms. Sorola explained how CPS Energy would bring awareness to the IDSA and continue communicating our commitment to customer privacy. Ms. Badders then provided a short explanation of how data requests would be processed. She requested Board approval to execute the IDSA and asked for any questions.

Vice Chair Gonzalez asked whether any data shared under the IDSA could be sold, to which Ms. Badders responded that the IDSA incorporates the Customer Information Privacy Policy which states that customer information is not sold. Ms. Gold-Williams stressed that requests under the IDSA must include the use for the data, including whether the information will be monetized. Vice Chair Gonzalez asked about how CPS Energy vendors use CPS Energy data. Ms. Gold-Williams agreed to look into her concern .

Trustee Steen expressed appreciation to Vice Chair Gonzalez and Chair Dr. Mackey, members of the Technology & Innovation Committee, for working with staff on this item before bringing it to the Board.

On a motion duly made by Vice Chair Gonzalez and seconded by Trustee Kelley, and upon affirmative vote by all members present, the following resolution was approved.

RESOLUTION TO JOIN THE SMARTSA INTERLOCAL DATA SHARING AGREEMENT

WHEREAS, the City of San Antonio is leading the SmartSA smart city initiative; and

WHEREAS, the SmartSA partnership facilitates bringing together City of San Antonio and other community governmental entities, currently including Bexar County Appraisal District, Edwards Aquifer Authority, San Antonio Housing Authority, San Antonio River Authority, San Antonio Water System and VIA Metropolitan Transit, with the intent of transforming the Greater San Antonio area into a Smart City/Community; and

WHEREAS, CPS Energy desires to support SmartSA efforts where they align with the interests of our customers while continuing to protect individual account information, including personally identifiable information, as well as other information deemed competitively sensitive by statute; and

WHEREAS, the City of San Antonio Office of Innovation coordinated with local governmental entities who support SmartSA to develop the SmartSA Interlocal Data Sharing Agreement (IDSA); and

WHEREAS, the IDSA does not compel or mandate that parties must share data but rather sets forth common terms and conditions for requesting, receiving and use of any data that parties choose to share under the IDSA; and

WHEREAS, the parties to the SmartSA Interlocal Data Sharing Agreement have agreed to include a specific attachment developed by CPS Energy to ensure CPS Energy's specific data privacy and security requirements are adopted by the parties for any data that CPS Energy shares under the agreement; and

WHEREAS, with the inclusion of the CPS Energy specific attachment to the IDSA, CPS Energy recommends joining the IDSA.

Now, therefore, be it resolved that:

- 1. The recitals to this Resolution are hereby incorporated by reference.
- 2. The Board of Trustees of CPS Energy hereby authorizes the President & CEO, or her designee, to enter into the SmartSA Interlocal Data Sharing Agreement.

IX. RATE ADVISORY COMMITTEE (RAC) UPDATE

Mr. Garza, provided an update on the implementation of the RAC, pointing out that the deadline for submitting applications was extended by two weeks to March 12, 2021. Mr. Garza shared that candidate packages for each City Council district were provided to City Council members last week. He explained that the Board will be able to review candidate applications in a series of special Board work sessions to be scheduled. Mr. Garza shared demographic and diversity information about the 280 candidates that submitted applications for the RAC. He also commented that the bylaws for the RAC have been updated to reflect the appointment of a chair and vice-chair, as opposed to two co-chairs, for; two-year terms, and updates to membership qualifications as previously directed by the Board.

Mayor Nirenberg and Vice Chair Gonzalez shared concerns over the timing of voting on the bylaws ahead of the selection of the RAC membership. To assist with this concern, Mr. Garza offered to send all the Trustees the bylaws in redline format to allow time to review the revised bylaws ahead of taking a vote. Chair Dr. Mackey asked several questions regarding the Board work sessions to which Mr. Garza explained that the purpose was to allow enough time for the Board to deliberate on the RAC applicants.

In response to Vice Chair Gonzalez' inquiry, Mr. Garza noted that approximately 84 applicants, or 30 percent, were female.

X. FlexPOWER Bundle REQUEST FOR PROPOSALS (RFP)

Mr. Kevin Pollo, Interim Vice President, Energy Supply & Market Operations, provided an update on the *Flex*POWER Bundle RFP and timeline. Mr. Pollo explained that the *Flex*POWER Bundle RFP garnered international attention, receiving over 300 registered participants on the Power Advocate bidding platform, the

most in the platform's history. In total, CPS Energy received over 650 proposals from 100 companies representing 10 countries in response to an RFP calling for contract awards for up to 900 MW of solar, up to 50 MW of energy storage, and up to 500 MW of firming capacity projects.

Reflecting on the recent winter storm, Mr. Pollo added that the *FlexPOWER Bundle* RFP provides CPS Energy an opportunity to review for and select projects using different fuel types that when bundled together, provide the best value for our community. While this initial *FlexPOWER Bundle* will primarily assist the utility in meeting its summer peaks, future *FlexPOWER Bundles* are likely to be structured differently to provide additional focus in meeting winter peaks as well. He commented that 73 responders fit into diversity categories based on size, local/non-local, and ownership. The responses were also diverse representing transmission connected and distribution connected projects located across the state, including in San Antonio. CPS Energy will take into consideration several factors in awarding contracts, including resource availability, resource location, grid reliability, full delivery cost, and maturity of technology, as well as the impact of new generation resources on reduced carbon emissions.

Mr. Pollo commented that he is working to have all contracts awarded by July 30, 2021, with prioritized solar projects selected by the end of April 2021, but it may be a challenge to have executed contracts by the end of April. Regarding the potential prioritized solar projects, he pointed to the targeting of a transmission scale solar project of approximately 200 MW and local projects of 10-30 MW in capacity. The selection of local projects may help CPS Energy move ahead in the Shining Cities rankings. Mr. Pollo completed his presentation with an overview of the robust communications and stakeholder engagement campaign that has taken place throughout the RFP process.

Vice Chair Gonzalez asked, given the potential for projects from outside the country, how would CPS Energy mitigate concerns regarding the procurement of foreign parts and potential cyber security issues. Mr. Pollo noted that cybersecurity is part of the evaluation process. Ms. Gold-Williams further responded and explained that CPS Energy's Integrated Security and Supply Chain teams were involved in the development of the RFP with an eye on these issues. Also, the Financial Services team will perform counter-party evaluations. Ms. Gold-Williams offered further discussion on these matters during future Technology & Innovation Committee meetings. Vice Chair Gonzalez suggested that the entire Board be informed on these issues.

Vice Chair Gonzalez also encouraged the use of partnerships to stimulate the local economy where it makes sense.

Trustee Kelley and Mr. Pollo discussed that CPS Energy expects to receive approximately 50 per cent firm yield from solar generation resources with up to 500 MW of firming capacity. Trustee Kelley then asked with 500 MW of firming capacity, why does CPS Energy need solar generation at all? Mr. Pollo explained that the acquisition of additional solar generation capacity is consistent with the utility's *Flexible Path*SM strategy and goal of adopting more renewables on the path to a cleaner generation portfolio. Trustee Kelley responded by stating his belief that this was a bad financial decision, albeit a politically correct one. He stated that during the recent winter storm, wind and solar generation resources produced only 2% of the energy needed. Therefore, an RFP seeking up to 900 MW of solar generation does not make financial sense and he would not support the purchase of more solar generation until energy storage can support its reliability. Ms. Gold-Williams interjected that she very much appreciated Trustee Kelley's financial perspective but offered that regulatory challenges raise the cost of power generation supported by fossil fuels. Trustee Kelley commented that he sees through the "charade" and appreciates that Ms. Gold-Williams cannot publicly agree with him. Mayor Nirenberg added that the Board can support both financial responsibility and environmental leadership.

XI. EXECUTIVE SESSION

At approximately 3:35 p.m., Chair Dr. Mackey announced that the required notice had been posted and that the Trustees, with only necessary parties in attendance, would convene into Executive Session, pursuant to the provisions of Chapter 551 of the Texas Government Code, for discussion of the following posted items:

- Personnel Matters (§551.074)
- Attorney-Client Matters (§551.071)

The Board reconvened in open session at 5:50 p.m. The quorum was re-established. Ms. Shellman reported that only the matters cited above, and no others, were discussed and no votes were taken in Executive Session.

XII. ADJOURNMENT

There being no further business to come before the Board, upon a motion duly made by Vice Chair Gonzalez, and seconded by Trustee Kelley, and upon an affirmative vote by all members present, the meeting was unanimously adjourned at 5:56 p.m. by Chair Dr. Mackey.

Carolyn E. Shellman
Secretary of the Board